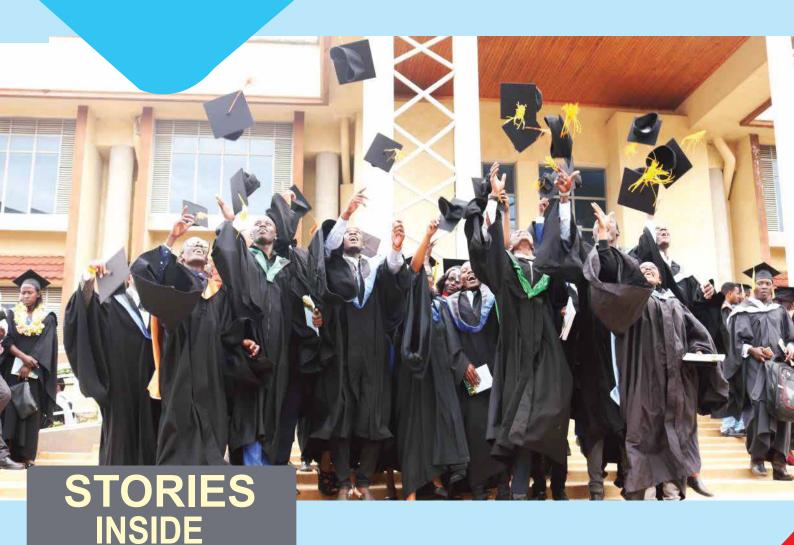


### Almanac





- \* Vision, Mission, Philosophy
- \*The Ag. Vice Chancellor
- \*The Ag. Deputy Vice Chancellor
- Planning, Research and Innovation
- \*University Management Structure
- \*Planned Activities and Events for the Period
- \*Appendices

1st January, 2021 To 31st December, 2021 @2021



A Premier University in Science, Technology and Innovation

### Mission

To provide excellent university education, training and research through integrating science, technology and innovation into quality programmes to suit the needs of a dynamic world.

Philosophy

MMUST upholds the view that education, science and technology are indispensable tools in harnessing resources of nature for sustainable development by creating an environment in which all individuals can realize their full potential.





University Management Structure
Page 2



Planned Activities and Events for the Period 1st January, 2021 To 31st December, 2021 Page 3-





### THE AG. VICE CHANCELLOR

### Acknowledgements



Prof. Solomon Isogangwa Shibairo

We are glad to unveil to you the University Almanac for the year 2021. We present this Almanac with the knowledge that for any organization to grow and enhance its resources and capacity, it must put in place the necessary measures which propel its course for achievement in the year. This calls for meticulous planning envisioning the results the organization wants to achieve and determining the steps necessary to arrive at these results. This Almanac, therefore, outlines the University's plan to conduct its processes in an orderly and timely manner in order to attain its goals and objectives.

Through the various meetings listed herein right from the University Management Board, Senate to School Board meetings, the deliberations during such meetings will provide information and an opportunity to make effective decisions on an array of issues including prudent financial management, promoting impactful research, academic quality, community service as well as how to create a competitive advantage which will enable the University reach its objectives.

I wish to acknowledge the following for their efforts Prof. Judith S.K. Achoka and team for putting this Almanac in place. We wish to call upon members of staff, students and all stakeholders to adhere to this Almanac so that we may walk together in attaining our Vision 'To be the Premier University in Science, Technology and Innovation'.

### THE AG. DEPUTY VICE CHANCELLOR PLANNING, RESEARCH AND INNOVATION



Rev. Prof Judith S. K. Achoka

The 2021 almanac covers all the planned activities and events of Masinde Muliro University of Science and Technology carried out in pursuit of excellence in teaching, research and innovation. This almanac outlines the planned activities for the next twelve months targeting university-wide events and cost centers' activities that to enable us achieve our Vision and Mission. In spite of varied challenges, posed by Covid – 19 and other environmental factors, the almanac will enabled the University to run day to day activities whilst ensuring that all government protocols are adhered to. This almanac therefore, aligns the University's planned activities with the human and material resources to ensure proper management of meetings and events.

The almanac consists of three sections, section one, gives the preliminaries, with brief statements by the management of Masinde Muliro University of science and technology. This section also provides the summary of the contents of the almanac and the University's Vision and Mission and quality statement. Section two outlines the top management roles and responsibilities which guide the composition of different boards and committees of the University. It is against these roles that this 2021 almanac draws the various activities planned by the management in an orderly manner clearly outlining when and where they will be undertaken. Section three presents the planned activities for the 2021 calendar year. Among them are top and middle management meetings, committee meetings and various meetings domicile in various divisions and cost centers. It is expected that this almanac will enhance the University's ability to manage meetings effectively throughout the year, 2021, God helping us.

### UNIVERSITY MANAGEMENT STRUCTURE

### The Chancellor

The Chancellor is the head of the University. The University is run by Council as the supreme organ with the day- to- day activities run by the Senate and the University Management Board (UMB). The Vice Chancellor is the administrative and academic head of the University. He is supported by the Deputy Vice Chancellors, Principals of Colleges, Deans of Schools, Directors of Institutes and Centers, Chairpersons, Heads of Departments and Coordinators of Centres and Campuses. The University Management structure is actualized through various boards and committees.

### The Council

The Council solicits for funds and provides facilities required for carrying out the work of the University in accordance with the Universities' Act. It also determines the method of recruitment, appointment and promotion of all staff of the University. Further, council provides for the welfare of every person in the employment of the University, including former employees on pension or similar arrangements, spouses, widows/widowers and dependents of such persons. Such provision includes payment of money, pension or other funds for the benefit of such persons in accordance with terms of service. It also provides controls and regulates the accounts, investments, property, and all the commercial or

business affairs of the University. As a result, council appoint Bankers, Auditors, Lawyers or any agents as may deem necessary from time to time.

### The Senate

The Senate exercises full responsibility over the academic and administrative work of the University. It is in charge of academic programmes and ensures quality of the programmes' content on behalf of Council. It recommends to Council the establishment, abolition or harmonization of Colleges, Faculties, Schools, Institutes, Departments, Centers and Parks from time to time as may deem necessary.

Senate also establishes or abolishes certificate, diploma, degree and other academic programmes including their titles. Furthermore, senate also promotes co-operation and linkages with other institutions of higher learning and Industry and promotes the welfare of students and staff in the University.

In its work, senate is supported by the Deans' Committee and other Senate Committees.

### The University Management Board

The University Management Board (UMB) is responsible for the implementation of University policies, the day to day running of the University and co-ordination of the University strategic and development plans. In addition, the UMB is tasked with the efficient management of the University's human, natural, physical and financial resources. It also makes proposals to Council on policies that apply across the entire University. The management board also considers and recommends for approval of budgets to Council along with any other matters related to the management of the University.

### **Management of Academic Functions**

The academic programmes are run under the leadership of the Vice Chancellor assisted by the Deputy Vice Chancellor (A&SA), Principals, Deans, Chairpersons and Coordinators through their respective Colleges, Faculties, Schools, Centers, Institutes and

Departments. These academic managers are appointed in accordance with the University Charter and Statutes. They adopt mechanisms for carrying out internal academic audits in order to ensure sound management of academic functions at the University.

### **Management of Administrative and Financial Functions**

The administrative and financial functions are carried out by the Vice Chancellor assisted by the Deputy Vice Chancellor (A&F). The Deputy Vice Chancellor (A &F) is supported by heads of divisions, colleges, faculties, schools, centers, institutes, departments and sections.

### **Management of Planning, Research and Innovation Functions**

The planning, research and innovation functions are carried out by the Vice Chancellor assisted by the Deputy Vice Chancellor (PR&I). The Deputy Vice Chancellor (PR&I) is supported by heads of divisions, colleges, faculties, schools, centers, institutes, departments and sections of the University.

### PLANNED ACTIVITIES AND EVENTS FOR THE PERIOD

### 1<sup>ST</sup> JANUARY, 2021 TO 31<sup>ST</sup> DECEMBER, 2021

### JANUARY 2021

Date	Day	Activity/Event	Timelines	Action Officer
1	Friday	New year's day		Reg. (Admin)
2	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
3	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
4	Monday	University Management Board (UMB) meeting	9.00 am-12.00noon	Reg. (Admin)
5	Tuesday	Departmental Meetings	9.00am – 12.00noon	COD
6	Wednesday	Postgraduate Defense	Whole day	Director, DPS
7	Thursday	Directorate Committee Meetings	9.00am - 12.00 noon	Director
8	Friday	Postgraduate Defense	Whole day	Director, DPS
9	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
10	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
11	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
12	Tuesday	Webometric	9.00a.m - 12.00 noon	Coordinator, Webometric
13	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
14	Thursday	DVC PRI divisional meeting	2.00pm - 5.00 pm	Registrar- PR&I
15	Friday	Postgraduate Defense	Whole day	Director, DPS
16	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
17	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
18	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
19	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academic
20	Wednesday	Postgraduate Defense	Whole day	Director, DPS
21	Thursday	Directorate committee Meetings	9.00a.m - 12.00 noon	Director
22	Friday	Postgraduate Defense	Whole day	Director, DPS
23	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
24	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
25	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)

26	Tuesday	Departmental Meetings	9.00a.m - 12.00 noon	COD
27	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
28	Thursday	DVC (A&F) divisional	2.00pm - 5.00pm	Registrar- PR&I
		meeting		
29	Friday	Schools board meeting	9.00am - 5.00pm	Deans
30	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
31	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		

### FEBRUARY 2021

Date	Day	Activity/Event	Time Lines	<b>Action Officer</b>
1	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
2	Tuesday	Departmental Meetings	9.00a.m - 12.00 noon	COD
3	Wednesday	Postgraduate Defense	Whole day	Director, DPS
4	Thursday	Directorate Committee Meetings	9.00a.m - 12.00 noon	Director
5	Friday	Postgraduate Defense	Whole day	Director, DPS
6	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
7	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
8	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
9	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academic
10	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
11	Thursday	Directorate Committee meeting	9.00a.m - 12.00 noon	Director
12	Friday	Postgraduate Defense	Whole day	Director, DPS
13	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
14	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
15	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
16	Tuesday	Corruption prevention committee meeting	9.00a.m - 12.00 noon	Vice chancellor
17	Wednesday	Postgraduate Defense	Whole day	Director, DPS
18	Thursday	DVC PRI divisional meeting	2.00pm - 5.00pm	Registrar- PR&I
19	Friday	Postgraduate Defense	Whole day	Director, DPS
20	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
21	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy

22	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
23	Tuesday	Web metric meeting	9.00a.m - 12.00 noon	Coordinator,
				Webometric
24	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
25	Thursday	DVC (A&F) divisional	2.00pm - 5.00pm	Registrar, Admin
		meeting		
26	Friday	Schools board meeting	Whole day	Deans
27	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
28	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		

### **MARCH 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
2	Tuesday	Departmental Meetings	9.00a.m - 12.00 noon	COD
3	Wednesday	Postgraduate Defense	Whole day	Director, DPS
4	Thursday	Postgraduate Defense	Whole day	Director, DPS
5	Friday	Postgraduate Defense	Whole day	Director, DPS
6	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
7	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
8	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
9	Tuesday	Regular deans	9.00a.m - 12.00 noon	Registrar, Academic
		committee meeting		
10	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
11	Thursday	Directorate Committee	9.00a.m - 12.00 noon	Director
		meeting		
12	Friday	Postgraduate Defense	Whole day	Director, DPS
13	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
14	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
15	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
16	Tuesday	Corruption prevention	9.00a.m - 12.00 noon	Vice chancellor
		committee meeting		
17	Wednesday	Postgraduate Defense	Whole day	Director, DPS
18	Thursday	DVC PRI divisional	2.00pm to 5.00pm	Registrar- PR&I
		meeting		
19	Friday	Postgraduate Defense	Whole day	Director, DPS
20	Saturday	Seventh day Fellowship	Whole day	Chaplaincy

21	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
22	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
23	Tuesday	Web metric meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
24	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
25	Thursday	DVC (A&F) divisional meeting	2.00pm - 5.00pm	Registrar, Admin
26	Friday	Schools board meeting	Whole day	Deans
27	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
28	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
29	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
30	Tuesday	Post graduate defense	Whole day	Director, DPS
31	Wednesday	Post graduate defense	Whole day	Director, DPS

### **APRIL 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Thursday	DVC PRI divisional meeting	2.00 – 5.00pm	Registrar- PR&I
2	Friday	Good Friday	Whole day	Registrar Admin
3	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
4	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
5	Monday	Easter Monday	Whole day	Registrar Admin
6	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academic
7	Wednesday	Postgraduate defense	Whole day	Director, DPS
8	Thursday	DVC (A&F) divisional meeting	2.00pm - 5.00pm	Registrar, Admin
9	Friday	Postgraduate defense	Whole day	Director, DPS
10	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
11	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
12	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
13	Tuesday	Regular Deans Committee Meeting	9.00a.m - 12.00 noon	Registrar, Academic
14	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
15	Thursday	Directorate Committee Meetings	9.00a.m - 12.00 noon	Director

16	Friday	Directorate Meetings	9.00a.m - 12.00 noon	Director
17	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
18	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
19	Monday	<ul><li>University Exams</li><li>University Management Board (UMB) meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Reg. (Admin)
20	Tuesday	University Exams	Whole day	Registrar, Academics
21	Wednesday	University Exams	Whole day	Registrar, Academics
22	Thursday	<ul><li>University Exams</li><li>Division of PR&amp;I meeting</li></ul>	Whole day 2.00pm - 5.00pm	Registrar, Academics Registrar PRI
23	Friday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
24	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
25	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
26	Monday	<ul><li>University exams</li><li>University     Management Board     (UMB) meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Reg. (Admin)
27	Tuesday	<ul> <li>University Exams</li> <li>Corruption prevention committee meeting</li> </ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academcs Vice chancellor
28	Wednesday	University Exams	Whole day	Registrar, Academics
29	Thursday	<ul><li>University Exams</li><li>DVC (A&amp;F) divisional meeting</li></ul>	Whole day 2.00 - 5.00pm	Registrar, Academics Registrar, Admin
30	Friday	University Exams	Whole day	Registrar, Academics

### **MAY 2021**

Date	Day	Activity/Event	Time Lines	<b>Action Officer</b>
1	Saturday	Seventh day Fellowship (Labour Day)	Whole day	Chaplaincy
2	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
3	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
4	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academic
5	Wednesday	Postgraduate Defense	Whole day	Director, DPS
6	Thursday	Directorate Committee Meetings	9.00a.m - 12.00 noon	Director
7	Friday	Postgraduate Defense	Whole day	Director, DPS
8	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
9	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
10	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
11	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
12	Wednesday	Eid-Al- fitr	Whole day	Registrar Admin
13	Thursday	Eid-Al- fitr	Whole day	Registrar Admin
14	Friday	Postgraduate Defense	Whole day	Director, DPS
15	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
16	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
17	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
18	Tuesday	Corruption prevention committee meeting	9.00a.m - 12.00 noon	Vice chancellor
19	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
20	Thursday	DVC (A&F) divisional meeting	2.00pm -5.00pm	Registrar, Admin
21	Friday	Postgraduate Defense	Whole day	Director, DPS
22	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
23	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
24	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
25	Tuesday	Departmental Board meeting	9.00a.m - 12.00 noon	COD
26	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics

27	Thursday	DVC PRI divisional	2.00pm - 5.00pm	Registrar- PR&I
		meeting		
28	Friday	Schools board meeting	9.00a.m - 12.00 noon	Deans
29	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
30	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
31	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		

### **JUNE 2021**

Date	Day	Activity/Event	Time Line	<b>Action Officer</b>
1	Tuesday	Madaraka day	Whole day	Registrar Admin
2	Wednesday	Postgraduate Defense	Whole day	Director, DPS
3	Thursday	Directorate Committee	9.00a.m - 12.00 noon	Director
		Meetings		
4	Friday	Postgraduate Defense	Whole day	Director, DPS
5	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
6	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
7	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
8	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
9	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
10	Thursday	Postgraduate Defense	Whole day	Director, DPS
11	Friday	Postgraduate Defense	Whole day	Director, DPS
12	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
13	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
14	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
15	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academics
16	Wednesday	Postgraduate Defense	Whole day	Director, DPS
17	Thursday	DVC PRI divisional meeting	2.00pm - 5.00pm	Registrar- PR&I
18	Friday	Postgraduate Defense	Whole day	Director, DPS
19	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
20	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
21	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)

22	Tuesday	Corruption prevention committee	9.00a.m - 12.00 noon	Vice chancellor
23	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
24	Thursday	DVC (A&F) divisional meeting	2.00pm - 5.00pm	Registrar, Admin
25	Friday	Schools board meeting	Whole day	Deans
26	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
27	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
28	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
29	Tuesday	Departmental Meetings	9.00a.m - 12.00 noon	COD
30	Wednesday	Postgraduate Defense	Whole day	Director, DPS

### **JULY 2021**

Date	Day	Activity/Event	Time line	Action Officer
1	Thursday	Directorate Committee Meeting	9.00a.m - 12.00 noon	Director
2	Friday	Postgraduate Defense	Whole day	Director, DPS
3	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
4	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
5	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
6	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
7	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
8	Thursday	Division of PR&I Meeting	2.00pm - 5.00pm	Registrar- PR&I
9	Friday	Postgraduate Defense	Whole day	Director, DPS
10	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
11	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
12	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
13	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academics
14	Wednesday	Postgraduate Defense	Whole day	Director, DPS
15	Thursday	DVC PRI divisional meeting	2.00pm - 5.00pm	Registrar- PR&I
16	Friday	Postgraduate Defense	Whole day	Director, DPS

17	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
18	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
19	Monday	Eid-Al-Adha	Whole day	
20	Tuesday	Corruption prevention	9.00a.m - 12.00 noon	Vice chancellor
		committee meeting		
21	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
22	Thursday	Postgraduate Defense	Whole day	Director, DPS
23	Friday	Postgraduate Defense	Whole day	Director, DPS
24	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
25	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
26	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
27	Tuesday	Departmental board	9.00a.m - 12.00 noon	COD
		meeting		
28	Wednesday	Postgraduate Defense	Whole day	Director, DPS
29	Thursday	DVC (A&F) divisional	2.00pm - 5.00pm	Registrar, Admin
		meeting		
30	Friday	Schools board meeting	9.00a.m - 12.00 noon	Deans
31	Saturday	Seventh day Fellowship	Whole day	Chaplaincy

### **AUGUST 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
2	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
3	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator,
				Webometric
4	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
5	Thursday	Directorate Committee	9.00a.m - 12.00 noon	Director
		Meetings		
6	Friday	Postgraduate Defense	Whole day	Director, DPS
7	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
8	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
9	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
10	Tuesday	Regular deans	9.00a.m - 12.00 noon	Registrar, Academics
		committee meeting		
11	Wednesday	Postgraduate Defense	Whole day	Director, DPS

12	Thursday	DVC PRI divisional meeting	2.00pm - 5.00pm	Registrar- PR&I
13	Friday	Postgraduate Defense	Whole day	Director, DPS
14	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
15	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
16	Monday	<ul><li>University Exams</li><li>University Management Board (UMB) meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Reg. (Admin)
17	Tuesday	<ul><li>University Exams</li><li>Corruption prevention committee meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Vice chancellor
18	Wednesday	University Exams	Whole day	Registrar, Academics
19	Thursday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
20	Friday	<ul><li> University Exams</li><li> Postgraduate</li><li> Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
21	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
22	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
23	Monday	<ul><li>University Exams</li><li>University Management Board (UMB) meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Reg. (Admin)
24	Tuesday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
25	Wednesday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
26	Thursday	<ul> <li>University Exams</li> <li>Reporting of         Continuing Students     </li> <li>DVC (A&amp;F)         divisional meeting     </li> </ul>	Whole day 2.00pm - 5.00pm	Registrar, Academic Registrar, Admin
27	Friday	<ul> <li>University Exams</li> <li>Reporting of Continuing Students</li> <li>Schools board meeting</li> </ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academic  Deans

28	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
29	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
30	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
31	Tuesday	Departmental Meetings	9.00a.m - 12.00 noon	COD
	J			

### **SEPTEMBER 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
2	Thursday	Directorate Committee Meetings	9.00a.m - 12.00 noon	Director
3	Friday	Postgraduate Defense	Whole day	Director, DPS
4	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
5	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
6	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
7	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academics
8	Wednesday	Postgraduate Defense	Whole day	Director, DPS
9	Thursday	Postgraduate Defense	Whole day	Director, DPS
10	Friday	Postgraduate Defense	Whole day	Director, DPS
11	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
12	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
13	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
14	Tuesday	Web metric meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
15	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
16	Thursday	Directorate Meetings	9.00a.m - 12.00 noon	Director
17	Friday	Postgraduate Defense	Whole day	Director, DPS
18	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
19	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
20	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
21	Tuesday	Corruption prevention committee meeting	9.00a.m - 12.00 noon	Vice chancellor
22	Wednesday	Postgraduate Defense	Whole day	Director, DPS

23	Thursday	DVC PRI divisional	2.00pm - 5.00pm	Registrar- PR&I
		meeting		
24	Friday	Schools board meeting	9.00a.m - 12.00 noon	Deans
25	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
26	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
27	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
28	Tuesday	Departmental Board	9.00a.m - 12.00 noon	COD
		meeting		
29	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
30	Thursday	DVC (A&F) divisional	2.00pm - 5.00pm	Registrar, Admin
		meeting		

### **OCTOBER 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Friday	Postgraduate Defense	Whole day	Director, DPS
2	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
3	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
4	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
5	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
6	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
7	Thursday	Postgraduate Defense	Whole day	Director, DPS
8	Friday	Postgraduate Defense	Whole day	Director, DPS
9	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
10	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
11	Monday	Huduma day	Whole day	Director, Marketing & Com
12	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academics
13	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
14	Thursday	Graduation committee meeting	2.00pm - 5.00pm	Registrar, Academic
15	Friday	Postgraduate Defense	Whole day	Director, DPS
16	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
17	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy

18	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
19	Tuesday	Corruption prevention	9.00a.m - 12.00 noon	Vice chancellor
		committee meeting		
20	Wednesday	Mashujaa day	Whole day	Director MC
21	Thursday	DVC (A&F) divisional meeting	2.00pm – 5.00pm	Registrar, Admin
22	Friday	DVC PRI divisional meeting	9.00a.m - 12.00 noon	Registrar- PR&I
23	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
24	Sunday	Protestant, Muslim and	Whole day	Chaplaincy
		Catholic Fellowship		
25	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
26	Tuesday	Regular Deans	9.00a.m - 12.00 noon	Registrar, Academics
		Committee Meeting		
27	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
28	Thursday	Division of PR&I	9.00a.m - 12.00 noon	Registrar, PRI
		meeting		
29	Friday	Graduation committees meeting	2.00pm - 5.00pm	Registrar, Academics
30	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
31	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy

### **NOVEMBER 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Monday	University Management	9.00a.m - 12.00 noon	Registrar Admin
	TD 1	Board (UMB) meeting	0.00 10.00	G 1'
2	Tuesday	Webometric Meeting	9.00a.m - 12.00 noon	Coordinator, Webometric
3	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
4	Thursday	School Board Meetings	9.00a.m - 12.00 noon	Deans
5	Friday	Postgraduate Defense	Whole day	Director, DPS
6	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
7	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
8	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
9	Tuesday	Regular deans committee meeting	9.00a.m - 12.00 noon	Registrar, Academics

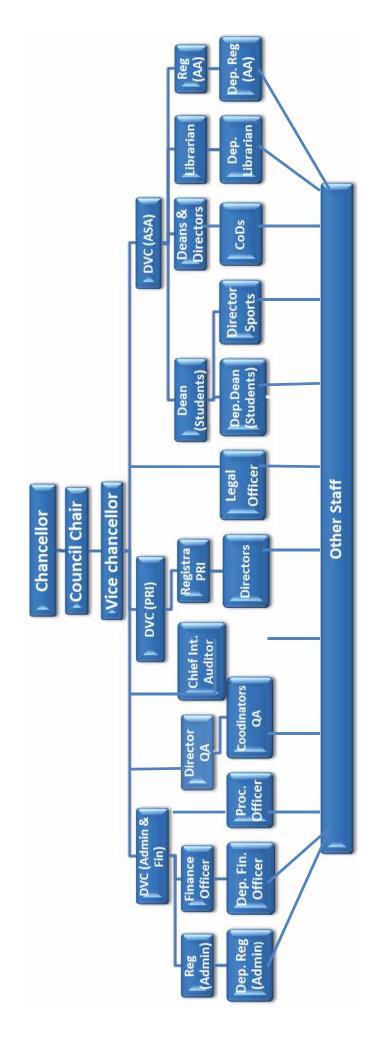
10	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
11	Thursday	Graduation committee meeting	2.00pm - 5.00pm	Registrar Academics
12	Friday	DVC (A&F) divisional meeting	2.00pm - 5.00pm	Registrar, Admin
13	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
14	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
15	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
16	Tuesday	Corruption prevention committee meeting	9.00a.m - 12.00 noon	Vice chancellor
17	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
18	Thursday	DVC (A&F) division meeting	2.00pm – 5.00pm	Registrar, Admin
19	Friday	Postgraduate Defense	Whole day	Director, DPS
20	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
21	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
22	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
23	Tuesday	Departmental Board meeting	9.00a.m - 12.00 noon	COD
24	Wednesday	Postgraduate Defense	Whole day	Director, DPS
25	Thursday	DVC PRI divisional meeting	2.00pm – 5.00pm	Registrar- PR&I
26	Friday	Graduation committees meeting	2.00pm – 5.00pm	Registrar, Academics
27	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
28	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
29	Monday	University Management Board (UMB) meeting	9.00a.m - 12.00 noon	Reg. (Admin)
30	Tuesday	Graduation committee meeting	2.00pm – 5.00pm	Registrar, Academics

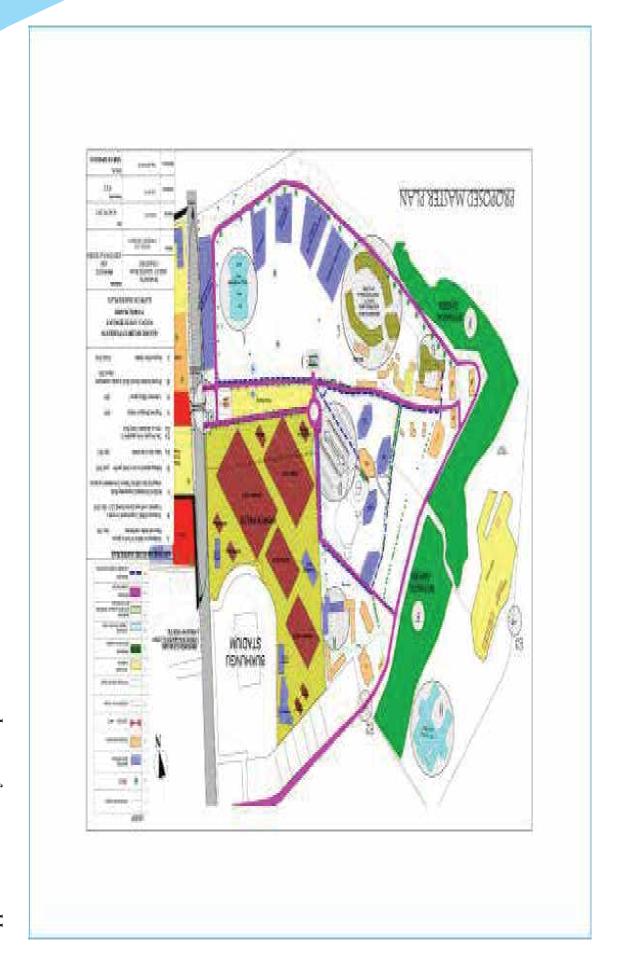
### **DECEMBER 2021**

Date	Day	Activity/Event	Time Lines	Action Officer
1	Wednesday	Regular Senate Meeting	9.00a.m - 12.00 noon	Registrar, Academics
2	Thursday	DVC (A&F) divisional meeting	2.00pm – 5.00pm	Registrar, Admin
3	Friday	Postgraduate Defense	Whole day	Director, DPS
4	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
5	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
6	Monday	<ul> <li>University Exams</li> <li>University         Management Board         (UMB) meeting     </li> </ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Reg. (Admin)
7	Tuesday	University Exams	Whole day	Registrar, Academics
8	Wednesday	University Exams	Whole day	Registrar, Academics
9	Thursday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
10	Friday	<ul><li>University Exams</li><li>Postgraduate</li><li>Defense</li></ul>	Whole day	Registrar, Academics Director, DPS
11	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
12	Sunday	Protestant, Muslim and Catholic Fellowship (Jamhuri day)	Whole day	Chaplaincy
13	Monday	<ul><li>University Exams</li><li>University     Management Board     (UMB) meeting</li></ul>	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Registrar, Admin
14	Tuesday	<ul><li>University Exams</li><li>Graduation</li><li>Committee Meeting</li></ul>	Whole day 2.00pm – 5.00pm	Registrar, Academics
15	Wednesday	University Exams Corruption prevention committee meeting	Whole day 9.00a.m - 12.00 noon	Registrar, Academics Vice chancellor
16	Thursday	DVC PRI divisional meeting	9.00a.m - 12.00 noon	Registrar- PR&I
17	Friday	Postgraduate Defense	Whole day	Director, DPS
18	Saturday	Seventh day Fellowship	Whole day	Chaplaincy
19	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy

20	Monday	University Management	9.00a.m - 12.00 noon	Reg. (Admin)
		Board (UMB) meeting		
21	Tuesday	Directorate Board	9.00a.m - 12.00 noon	Director
22	Wadnagday	Christmas Carol	10.000 m 2.00mm	Chaplainay Doong
22	Wednesday	Service	10.00a.m – 3.00pm	Chaplaincy Deans
23	Thursday	201,100		Chaplaincy Deans
24	Friday	HOLIDAY SEASON		Chaplaincy Deans
25	Saturday	Seventh day Fellowship ( <i>Christmas Day</i> )	Whole day	Chaplaincy
26	Sunday	Protestant, Muslim and Catholic Fellowship	Whole day	Chaplaincy
27	Monday			
28	Tuesday	HOLIDAYSEASON		CHAPLAINCY
29	Wednesday			
30	Thursday			]
31	Friday			

Appendix 1: Governance & Administrative Structure





anuary 2021

Saturday	2	6	16		23		30		9
Friday	1 New Year's Day	8	15		22		29	School Board Meeting	2
Thursday	31	L	14	DVC PR&I Divisional Meeting	21		28	DVC (A&F) Divisional meeting	4
Wednesday	30	9	13	Regular Senate Meeting	20		27	Regular Senate Meeting	3
Tuesday	53	5	12		19	Regular Deans Committee meeting	26		2
Monday	28	4	11	University Management Board (UMB)	18		25	University Management Board (UMB)	
Sunday	27	3	10		17		24		31

# February 2021

		1						
Saturday	9	13		20		27		9
Friday	5	12		19		26	School Board Meeting	<b>S</b>
Thursday	4	11		18	DVC PR&I Divisional Meeting	25	DVC (A&F) Divisional meeting	4.
Wednesday	3	10	Regular Senate Meeting	17		24	Regular Senate Meeting	3
Tuesday	2	6	Regular Deans Committee meeting		Corruption Prevention Committee meeting	23		7
Monday	1 University Management Board	(UMB) 8		15	University Management Board (UMB)	22		
Sunday	31	7		14		21		28

## March 2021

day										
Saturday	9		13		20		27		3	
Friday	5		12		19		26	School Board Meeting	2	
Thursday	4		11		18	DVC PR&I Divisional Meeting	25	DVC (A&F) Divisional meeting		
Wednesday	3		10	Regular Senate Meeting	17		24	Regular Senate   Meeting	31	
Tuesday	2		6	Regular Deans Committee meeting	16	Corruption Prevention Committee meeting	23		30	
Monday	1	University Management Board (UMB)	~		15	University Management Board (UMB)	22		29	University
Sunday	28		7		14		21		28	

April 2021

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
		30	31	1	2	3
					Good Friday	
		9	7	∞	6	10
Easter Monday		Regular Deans Committee meeting		DVC (A&F) Divisional meeting		
		13	14	15	16	17
University Management Board (UMB)			Regular Senate Meeting			
		20 Regular Deans Committee meeting	21	22	23	24
		Corruption Prevention Committee meeting		DVC PR&I Divisional Meeting		
		27	28	29	30	Ţ
University Management Board (UMB)			Regular Senate Meeting	7	School Board Meeting	

May 2021

Saturday	1 Labour Day	8	15	22	29	2
Friday	30	7	14	21	28 School Board Meeting	4
Thursday	29	9	13 Eid Al-fitr	20 DVC (A&F) Divisional meeting		3
Wednesday	28	5	12 Eid Al-fitr	19 Regular Senate I Meeting I	Senate	
Tuesday	27	4 Regular Deans Committee meeting	11	18 Corruption Prevention Committee meeting	25	
Monday	26	3	10 University Management Board (UMB)	17	24 University Management Board (UMB)	31
Sunday	25	2	6	16	23	30

June 2021

Saturday	5	12	19	26	3
Friday	4	11	18	25 School Board Meeting	7
Thursday	3	10	17 DVC PR&I Divisional Meeting	24 DVC (A&F) Divisional meeting	
Wednesday	2	9 Regular Senate Meeting	16	23 Regular Senate Meeting	30
Tuesday	1 Madaraka day	∞	Regular Deans Committee meeting Corruption Prevention Committee meeting	22	29
Monday	31	7 University Management Board (UMB)	14	21 University Management Board (UMB)	28
Sunday	30	9	13	20	27

July 2021

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
27	28	29	30		2	3
4	5	9	7	8	6	10
	University Management Board (UMB)		Regular Senate Meeting			
11	12	13	14	15	16	17
		Regular Deans Committee meeting		DVC PR&I Divisional Meeting		
18	19	20	21	22	23	24
	Eid Al-adha	Corruption Prevention Committee meeting	Prevention Regular Senate meeting Meeting			
25	26		28	29	30	31
	University Management Board (UMB)			DVC (A&F) Divisional meeting	School Board Meeting	

## August 2021

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	2		4	5	9	7
			Regular Senate Meeting			
8	6	10	11	12	13	14
	University Management Board (UMB)	Regular Deans Committee meeting		DVC PR&I Divisional Meeting		
15	16	17	18	19	20	21
		Corruption Prevention Committee meeting	Regular Senate Meeting			
22	23 University Management Board (UMB)	24	25	26	27	28
				DVC (A&F) Divisional meeting	School Board Meeting	
29	30	31		7	23	4

September 2021

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
29	30	31	1	2	3	4
			Regular Senate Meeting			
5	9	7	&	6	10	11
	University Management Board (UMB)	Regular Deans Committee meeting				
12	13		15	16	17	18
			Regular Senate Meeting			
19	20	21	22	23	24	25
	University Management Board (UMB)	Corruption Prevention Committee meeting		DVC PR&I Divisional Meeting	School Board Meeting	
26	27	28	29	30	I	C 2
			Regular Senate      Meeting	DVC (A&F) Divisional meeting		© Calendar-12,co

## October 2021

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
26	27	28	29	30	1	2
3	4 University Management Board (UMB)	5	9	7	∞	6
10	11 Huduma Day	Regular Deans Committee meeting	13 Regular Senate Meeting	14	15	16
17	18 University Management Board (UMB)	19 Corruption Prevention Committee meeting	. Day	21 DVC (A&F) Divisional meeting	22 DVC PR&I Divisional Meeting	23
24	25	26	27 Regular Senate Meeting		29 School Board Meeting	30
31		7	3	4	5	9

November 2021

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
	1	2	3	4	5	9
	University Management Board (UMB)		Regular Senate Meeting			
	8	6	10	11	12	13
		Regular Deans Committee meeting			DVC (A&F) Divisional meeting	
	15	16	17	18	19	20
	University Management Board (UMB)	Corruption Prevention Committee meeting	Regular Senate Meeting			
	22	23	24	25	26	27
				DVC PR&I Divisional Meeting	School Board Meeting	
	29	30		2	3	uio:
	University Management Board (UMB)					© Calendar-12.c

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Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
58	29	30	1	2	3	4
			Regular Senate Meeting	DVC (A&F) Divisional meeting		
2	9	7	∞	6	10	11
	University Management Board (UMB)	Regular Deans Committee meeting	Regular Senate Meeting			
12	13	14	15	16	17	18
	Jamhuri Day		Corruption Prevention Committee meeting	DVC PR&I Divisional Meeting		
61	20		22	23	24	25
	University Management Board (UMB)					Christmas day
26	27	28	29	30	31	
	Utamaduni Day					

### Almanac

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